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8th August, 2025

National Stock Exchange of India Limited Exchange Plaza, C-1, Block-G, Bandra - Kurla Complex Bandra (E), Mumbai-400051

BSE Limited 25th Floor, P.J. Towers, Dalal Street, Mumbai-400001

SCRIP CODE: 539660 SCRIP ID: BESTAGRO

Sub: Intimation under Regulation 30 of SEBI (LODR), 2015 Corporate Presentation

Dear Sir/Madam,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended please find the attached Corporate Presentation.

Submitted for your information and record.

Thanking You,

Yours Faithfully,

For Best Agrolife L

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Registered & Corporate Office: B-4, Bhagwan Dass Nagar, East Punjabi Bagh, New Delhi-110026











Disclaimer



The Presentation is to provide the general background information about the company's activities as at the date of the presentation. The information contained herein is for general information purposes only and based on estimates and should not be considered as a recommendation that any investor should subscribe or purchase the company shares. The company makes no representation or warranty, express or implied, as to, and does not accept any responsibility or liability with respect to, the fairness, accuracy, completeness or correctness of any information contained herein.

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Company Snapshot



Management Comment



Key Highlights



FY25 Financial Highlights



Way Ahead



Company Snapshot



13th

Largest Indian Agrochemical Company* 40

Warehouses 21 States

9

Patented Products 10,000+

Dealers

4

Manufacturing units 7000 MTPA Technical 35500 KL Formulation 530+

Formulations Registrations +008

Employees

14%

3 Year Revenue CAGR

Management Comment





Mr. Vimal Kumar
Managing Director

"This monsoon we observed a mixed season with most parts of India witnessing normal to above normal rainfall with the exception of Telangana and Maharashtra. In certain regions this variability impacted sowing activity. Despite these regular climatic variations, this is a fair year for agriculture. We are pleased to report that our newly launched patented products are performing well in their debut season.

This quarter we have taken multiple steps to strengthen our sales performance from the ground up. Given our path to a disciplined approach in sales, we are reducing inventories and improving margins. As per our expectation, we have seen a margin improvement on a lower base of Q1 revenue numbers when compared with QoQ.

We view this in alignment with our strategic decision to implement revised sales policies with the aim to increase profitability, reduce excess placements, and reduce inventory levels across the value chain.

We made a deliberate shift from early product placements to focus on more sales during the season. This we believe is a critical step toward building a leaner and more sustainable business model.

While this has resulted in a dip in Q1 revenues, we see this approach towards positive outcomes in terms of lower sales returns and lower inventories.

Despite delayed monsoons affecting sowing in key regions, our newly launched patented products - "Shot DownTM", "Best ManTM" and "FetagenTM" (along with "HustlerTM", "ExecutiveTM" and "SuflexTM" under the Sudarshan Farm brand) - delivered exceptional first-season performance. Field-level feedback has been overwhelmingly positive. "Shot DownTM" and "HustlerTM" alone have already covered over 5 lakh acres, a strong testament to the trust we've earned among farmers and trade partners. Demand for "FetagenTM" and "SuflexTM" continues to accelerate in paddy, sugarcane, and vegetable segments.

We remain confident that our strong product portfolio, enhanced margins, and disciplined in-season execution will help sustain momentum through the remainder of the Kharif season."

Patented Products





RONFENTM Insecticide (SC)

Pyriproxyfen - 8% Dinotefuran - 5% Diafenthiuron - 18%

Crops - Brinjal, Cotton Pests - Sucking Pests & Thrips



TRICOLORTM **Fungicide (SC)**

Trifloxystrobin - 10% Difenoconazole - 12.5% Sulfur - 3%

Crops - Tomato Fungus - Early & Late Blight



ORISULAMTM Herbicide (GR)

Bispyribac Sodium - 0.25% Penoxsulam - 0.25% Pyrazosulfuron Ethyl - 0.20%

Crops - Transplanted Rice Weeds - Sedges, Grasses & Broad Leaves



DEFENDERTM Insecticide + **Fungicide (WG)**

Pymetrozine - 30% Dinotefuran - 10% Pyraclostrobin - 20%

Crops - Paddy Pests/Fungus - BPH & Blast



NEMAGENTM Insecticide (SC)

Chlorantraniliprole - 4.5% Novaluron - 11.5% Emamectin Benzoate - 1.5%

Crops - Brinjal Pests - Borer

FY22-23

FY23-24







Trifloxystrobin - 6% Thiamethoxam - 12.5% Thiophanate Methyl - 9.5%

Crops - Okra Pests - Aphids. Leaf Hopper & Whitefly



SHOT DOWN™ Herbicide (ME)

Haloxyfop-R Methyl -12.8% Imazethapyr - 10%

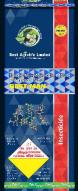
Crops - Soyabean Weeds - Grasses & Sedges



FETAGENTM Insecticide (GR)

Chlorantraniliprole - 0.45% Fipronil - 0.5% Emamectin Benzoate - 0.18%

Crops - Tomato Pests - Whitefly & Fruit Borer



FY24-25

BEST MANTM Insecticide (SC)

Fipronil- 7% Abamectin – 1.25% Tolfenpyrad – 15%

Crops - Chilli Pests - Aphids, Jassids, Thrips, Whitefly, Mites, Borer

FY24-25 FY25-26



- Gross margin improved to 29% from 25% YoY, driven by a superior product mix and cost discipline.
- EBITDA margin rose to 12%, up 150 bps YoY.
- PAT margin increased to 5%, up from 4% in Q1 FY25.
- Sales returns significantly reduced, improving profitability and inventory hygiene.
- Revenue stood at ₹381 crore, compared to ₹519 crore in Q1 FY25 due to deferred placements.
- PAT remained steady at ₹20 crore, despite lower topline.
- Operating expenses (OPEX) reduced due to strategic regional restructuring.







01 9(3) FIM Registrations

- Cubax Power ExtraTM:
 - Combination: Spiromesifen 15% + Hexythiazox 2.2% + Abamectin 1.15% SC
 - Crops: Chilli
 - Pests: Black Thrips & Yellow Mites

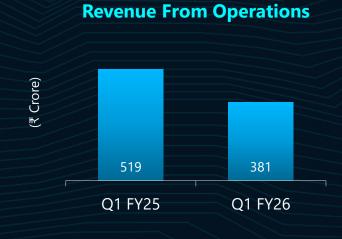
TrishankuTM:

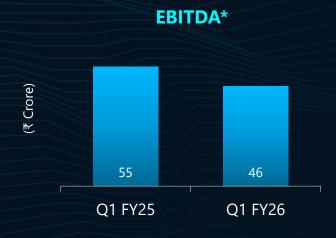
- Combination: Tolfenpyrad 30% + Pyriproxyfen 10% + Acetamiprid 4% EC
- Crops: Chilli and Cotton
- Pests: Aphids, Black Thrips, Whitefly, & Jassids

02 Patents Received

- Best Agrolife has received a patent for a novel insecticide-fungicide formulation combining Nitenpyram + Pymetrozine / Dinotefuran + Isoprothiolane, offering broad-spectrum control of pests like brown plant hopper, whiteflies, jassids, and stem borers, along with diseases such as blast, sheath blight, and powdery mildew across key crops including paddy, cotton, brinjal, tomato, groundnut, and soybean.
- A second patent was granted for a unique formulation of Fluxapyroxad + Thiamethoxam + Tebuconazole, delivering effective management of white grubs, thrips, fruit borers, and fungal diseases such as leaf spots and blights in crops like groundnut, chilli, wheat, soybean, maize, grapes, tea, and mango, reinforcing Best Agrolife's commitment to integrated crop protection.

Financial Highlights











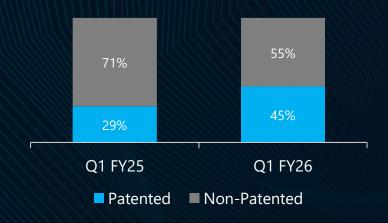




Branded v/s Institutional Sales



Contribution of Patented products in Branded Sales





















Consolidated P&L for Q1 FY26



Value (INR Cr)	Q1 FY26	Q1 FY25	YoY	Q4 FY25	QoQ
Revenue from Operations	381	519	(27%)	274	39%
Gross Margin	111	127	(13%)	63	76%
EBITDA*	46	55	(16%)	4	952%
EBITDA Margin (%)	12%	11%	150 bps	2%	1043 bps
Profit After Tax	20	21	(6%)	(22)	191%
PAT Margin (%)	5%	4%	110 bps	(8)	1313 bps

Consolidated P&L for Q1 FY26



Value (INR Cr)	Q1 FY26	Q1 FY25	Q4 FY25
Revenue from Operations	381	519	274
Other Income	4	3	1
Total Revenue	385	522	275
Cost of Goods Sold	271	392	212
Employee Benefits Expense	25	26	23
Other Operating Expenses	40	47	35
Total Expenses	336	465	270
EBITDA*	46	55	4
EBITDA Margin (%)	12%	11%	2%
Depreciation and Amortisation	10	10	12
Finance Cost	14	16	17
Profit Before Tax	26	32	(24)
PBT Margin (%)	7%	6%	(9%)
Profit After Tax	20	21	(22)
PAT Margin (%)	5%	4%	(8%)

Experienced Management Team







Managing Director

A true visionary and a passionate entrepreneur, Mr Vimal Alawadhi is an eminent personality with vast and rich experience in the Agrochemicals Industry. He oversees strategy, management, development, and integration of the company policies. With Best Agrolife he is pioneering endeavors to provide farmers with safe agrochemical products at economical prices.

He has been Interviewed by international magazines from "African Farming and Food Processing" to the publication Agro Pages, where he spoke on the "Taking Indian Brands and Leaders. Strides towards Make in India". In the 2018 edition of India Suppliers Guide, Mr. Vimal's views were published as "An Agrochemical Perspective from India". In 2019, he was featured in the Forbes India magazine's & in 2022 featured in Fortune India magazine.



Mr. P. N. Karlekar

Director

A chemical Engineer from UDCT- one of the top Indian Institute for Chemical Technology and a Management Graduate from Mumbai University, he has a diverse and rich professional background.

He has been associated at the apex level with reputed organizations such as -Rallis India Ltd as President Technology, thereafter worked at leadership levels including as President of the Agrochemical division of Atul Ltd, as COO of Deepak Nitrite Ltd., as Managing Director of Cheminova India Ltd from 2008 and subsequently as its President international region comprising of Asia-Pacific, Africa, Middle East. Later on, postglobal acquisition of Cheminova by FMC corp (USA), he assumed the position of country head for FMC India. In these assignments he worked on strategic areas such as mergers and acquisitions and global business development etc.



Mr. N Surendra Sai

Director

passionate technologist entrepreneur having 31 years of extensive experience and understanding of Organizational Program Management, Business Analytics, Innovation, Startup Culture and Technology. He has held various leadership positions at private and government sectors with national and international exposure. In his 15 years stint at Wipro Technologies, held the roles of Delivery Head (PES), Program Head of Microsoft Windows Sustenance Engineering Services, Head of Cost of Delivery Optimization.

As a scientist with DRDO he worked on technology development and R&D for critical systems of national importance. He was instrumental in creating India's first Quantum Secure Communication Stack for National Agencies.

In his earlier stint with Best Group, The R&D environment created by him established a foundation for manufacturing of next generation molecules.



Mr. Vikas Jain

Chief Financial Officer

A seasoned finance professional with over two decades of experience in Accounts, Finance, Treasury, Taxation, Budgeting, MIS, Auditing, IT, and Legal. With a distinguished career including roles at ADAMA India Pvt Ltd, KPMG, and Price Waterhouse, Mr. Jain's leadership has been recognized with the 'CFO 100 Roll of Honour' Award in both 2020 and 2022. Armed with an Executive MBA (PGPMAX 2022) from the Indian School of Business (ISB) and certification in International Financial Reporting Standards (IFRS) from ACCA, UK, Mr. Jain has a profound understanding of the agrochemical industry and global financial practices.



Contact Us: ir@bestagrolife.com (Investor Relations)

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